

Sugar-Sweetened Beverage Product Panel of Experts Commission

Sugar-Sweetened Beverage Product Panel of Experts Commission Thursday, September 15th, 2022 – 4:30–6:30 pm

Virtual Meeting (ZOOM)

https://cityofberkeley-

info.zoomgov.com/j/1616346328?pwd=ZVNFUTJUK00zaTFCMExZME1XT

<u>0NRZz09</u> Meeting ID: 161 634 6328 Passcode: 653434

AGENDA

(Note: Meetings will continue on ZOOM till further notice)

Preliminary Matters

- 1. Roll Call
- 2. Introduction of new Commission members
- 3. Approval of Draft Minutes from 7/21/2022 meeting Attachment 1

The public may comment virtually about any item <u>**not**</u> on the agenda. <u>Public</u> comments are limited to two minutes per speaker. Public comments regarding agenda items will be heard while the Commission is discussing the item.

Presentation:

1. Dr. Liz Maker, CAPE Unit, Alameda County: SSB Evaluation Results for the Healthy Berkeley Program - *Attachment* 7

Action Items

Public comments regarding agenda items will be heard while the Commission is discussing the item. <u>Public comments are limited to two minutes per speaker.</u>

- 1. Subcommittee Reports:
- 2. Action 1: Add/Remove Subcommittees/ Members (Commissioner Moore).
- 3. Action 2: For the good of the order. (Commissioner Moore)

Information Items

- 1. Commission Work Plan Attachment 2
- 2. Approved Meeting Minutes adopted on 6/16/2022 Attachment 3
- 3. Approved Meeting Dates 2022 Attachment 4
- 4. Subcommittee Roster 2022 Attachment 5
- 5. Revised FY23 Commission Work Plan Attachment 6
- 6. Healthy Berkeley Presentation Attachment 7

CONFLICT OF INTEREST INFORMATION: City commissioners, pursuant to Government Code section 1090, are responsible for recusing themselves from all commission discussions and actions in which they may have a conflict of interest. If

A Vibrant and Healthy Berkeley for All

Meeting Agenda – SSBPPE Commission 09/15/2022 Page 2 of 2

your affiliation, paid or unpaid, with other agencies has changed since the last meeting of this commission, your ability to participate in commission activities may have changed. Individual guidance is available from the City Attorney's Office (CAO). Commissioners are encouraged to consult with the CAO if they have questions, concerns, or would like clarification about matters related to potential conflicts of interest.

The CAO may be reached at:

Email: <u>attorney@cityofberkeley.info</u> TEL: (510) 981-6950 TDD: (510) 981-6903, FAX: (510) 981-6960 2180 Milvia Street 4th Floor, Berkeley, CA 94704 - Office Hours: Mon-Fri, 8am-5pm

THERE IS NO MEETING IN DECEMBER. Please visit the City of Berkeley's Commission webpage <u>http://www.cityofberkeley.info/commissions</u> for meeting details and updates.

AMERICAN DISABILITIES ACT DISCLAIMER: This meeting is being held in a wheelchair accessible location. To request a disability-related accommodation(s) to participate in the meeting, including auxiliary aids or services, please contact the Disability Services specialist at 981-6418 (V) or 981-6347 (TDD) at least three business days before the meeting date. Please refrain from wearing scented products to this meeting.

SB 343 DISCLAIMER:

Any writings or documents provided to a majority of the commission regarding any item on this agenda will be made available for public inspection at the Public Health Division located on 1947 Center Street, Berkeley, CA 94704.

COMMUNICATION DISCLAIMER:

Communications to Berkeley boards, commissions or committees are public record and will become part of the City's electronic records, which are accessible through the City's website. Please note: e-mail addresses, names, addresses, and other contact information are not required, but if included in any communication to a City board, commission or committee, will become part of the public record. If you do not want your e-mail address or any other contact information to be made public, you may deliver communications via U.S. Postal Service or in person to the secretary of the relevant board, commission or committee. If you do not want your contact information included in the public record, please do not include that information in your communication. Please contact the commission secretary for further information.



Sugar-Sweetened Beverage Product Panel of Experts Commission

Thursday, July 21st, 2022. 4:30 - 6:30 PM

Virtual Meeting (ZOOM)

https://us02web.zoom.us/j/86222993260?pwd=THNNRzFLamdFd0xkY1hQMHdFTXB0

Zz09 Meeting ID: 862 2299 3260 Passcode: 768724

DRAFT MEETING MINUTES

The meeting convened at 4:41pm.

ROLL CALL

Present:	Commissioners Rose, Moore, Hecht, Morales, Scheider
Absent:	Commissioners Browne, Rodriguez
Excused:	Commissioner Crawford
Staff present:	Roberto Terrones

COMMENTS FROM THE PUBLIC None

PRESENTATIONS None

ACTION ON MINUTES

Approval of Minutes - Moved to approve the draft minutes of the meeting on 6/16/2022.

M/S/C: Commissioners Hecht/ Morales

Ayes:	Commissioners Rose, Moore, Hecht, Morales
Noes:	None
Abstain:	Commissioner Scheider
Absent from vote:	Commissioners Browne, Rodriguez
Recused:	None
Excused:	Commissioner Crawford

1. Approved motion to dissolve the listed subcommittees: Ad-hoc, ad-hoc procurement, community engagement; Reconstitute Media subcommittee, with the addition of Commissioner Moore; Remove Commissioner Scheider

and add Commissioners Hecht and Moore to the Prevention Strategies Subcommittee; Add Commission Rodriguez to the Policy Subcommittee.

M/S/C: Commissioners Moore/ Hecht

Ayes:	Commissioners Rose, Moore, Hecht, Morales, Scheider
Noes:	None
Abstain:	None
Absent from vote:	Commissioners Browne, Rodriguez
Recused:	None
Excused:	Commissioner Crawford

This meeting adjourned at 5:48 pm.

NEXT ONLINE (ZOOM) MEETING:

The next meeting is scheduled for **Thursday**, **September 15**th. Please check the SSBPPE Commission page on the City of Berkeley Commission webpage for updated information.

Respectfully Submitted, Roberto Terrones, Interim Commission Secretary Minutes will be approved at the September 15th, 2022 meeting.

INFORMATION REPORT TO CITY OF BERKELEY COUNCIL Sugar-Sweetened Beverage Product Panel of Experts (SSBPPE) Commission FY22 (July 1, 2021 through June 30, 2022 WORK PLAN & TIMELINE

Approved by SSBPPE Commission on 1/21/21

Act	ivity	Responsible Contact	July 2021	Aug NO	Sept 2021	Oct. 2021	Nov 2021	Dec NO Mtg.	Jan 2022	Feb 2022	Mar 2022	Apr 2022	May 2022	Jun 2022
1.	Meet monthly per approved schedule	Full SSBPPE	Γ	Au	× Se	о Х	N X	Dec N Mtg.	X Jar	× Ee	ž X	Ap X	×	INF X
2.	Liaise with Community Health Commission regarding SSB Policy	Policy Sub-Com - Full SSBPPE	X	X	X	X	X		X	Х	X	X	X	X
3.	Track and support City of Berkeley Procurement policy until it is adopted; support implementation.	Policy Sub-Com - Full SSBPPE	X		X	x	X		X	X	X	X	X	X
4.	Support implementation of Healthy Checkout Policy	Policy Sub-Com - Full SSBPPE	X		X	X	X		Х	X	X	X	Х	X
5.	Present policy evaluations and research relevant to the work of the SSBPPE	Policy Sub-Com - Full SSBPPE								X	X	X		
6.	Research legal strategies to remedy and mitigate harm caused by SSB marketing and consumption including expanding the City of Berkeley Default Beverage ordinance to apply to all meal packages and promotions	Policy Sub-Com - Full SSBPPE					X		X	X	X	X		
7.	Explore strategies with UC to coordinate efforts to reduce SSB consumption such as Pepsi contract and serving sizes.	Policy Sub-Com - Full SSBPPE							X	X	X			

INFORMATION REPORT TO CITY OF BERKELEY COUNCIL Sugar-Sweetened Beverage Product Panel of Experts (SSBPPE) Commission FY22 (July 1, 2021 through June 30, 2022 WORK PLAN & TIMELINE

Approved by SSBPPE Commission on 1/21/21

Activity	Responsible Contact	July 2021	Aug NO Mtg.	Sept 2021	Oct. 2021	Nov 2021	Dec NO Mtg.	ו 2022	b 2022	Mar 2022	ır 2022	May 2022	Jun 2022
8. Planning for PSE and Community Organizing interactive workshop	Policy Sub-Com - Full SSBPPE	3	Au	Se	Ő	No	De	Jan	X X	X	×Apr	X	Inf X
9. Periodic meetings as needed.	Prevention, Strategies & Outcomes - PS&O Sub-Com – Full SSBPPE	x	X										
10. Submit Work Plan to Commission Secretary for FY 23	PS&O Sub-Com – Full SSBPPE				X	X							
 Plan for experts to speak at an SSBPPE Commission meeting to share updates on research and potential strategies for investment. 	PS&O Sub-Com – Full SSBPPE							X					X
12. Plan for grantees to present at a SSBPPE on successes and challenges to date.	PS&O Sub-Com – Full SSBPPE				X	X		X	X	X	X		
13. Request report from the COB Public Health Staff regarding activities supported by additional funding for FY 2020 and 2021, including the media and hydration station projects	PS&O Sub-Com – Full SSBPPE											×	
15. Request report from City of Berkeley staff about the epidemiology research and community and BUSD evaluations, including the YRBS	PS&O Sub Committee– Full Committee					x						X	



Sugar-Sweetened Beverage Product Panel of Experts Commission

Thursday, June 16th, 2022. 4:30 – 6:30 PM

Virtual Meeting (ZOOM)

https://us02web.zoom.us/j/86222993260?pwd=THNNRzFLamdFd0xkY1hQMHdFTXB0

Zz09 Meeting ID: 862 2299 3260 Passcode: 768724

MEETING MINUTES

The meeting convened at 4:30pm.

ROLL CALL

Present:	Commissioners Rose, Moore, Hecht, Rodriguez
Absent:	Commissioners Browne, Crawford, Morales
Excused:	Commissioner Scheider
Staff present:	Roberto Terrones

COMMENTS FROM THE PUBLIC None

PRESENTATIONS None

ACTION ON MINUTES

Approval of Minutes - Moved to approve the draft minutes of the meeting on 5/19/2022.

M/S/C: Commissioners Hecht/Moore

Ayes:	Commissioners Rose, Moore, Hecht, Rodriguez
Noes:	None
Abstain:	None
Absent from vote:	Commissioners Browne, Crawford, Morales
Recused:	None
Excused:	Commissioner Scheider

This meeting adjourned at 5:15 pm.

NEXT ONLINE (ZOOM) MEETING:

A Vibrant and Healthy Berkeley for All

Sugar-Sweetened Beverage Product Panel of Experts Commission Draft Meeting Minutes June 16th, 2022 Page 2 of 2

The next meeting is scheduled for **Thursday**, **July 21**, **2022**. Please check the SSBPPE Commission page on the City of Berkeley Commission webpage for updated information.

Respectfully Submitted, Roberto Terrones, Interim Commission Secretary **Minutes were approved at the July 21st, 2022 meeting.**

2022 Commission Meeting Dates

Please complete this form and email it to the <u>Commission Inbox</u>

Name of Commission: <u>Sugar-Sweetened Beverage Product Panel of Experts (SSBPPE)</u> <u>Commission</u>

Commission Secretary: _ Roberto Terrones (temporary)

Please Note the Commission Meeting Dates for 2022 Below

If no meeting is scheduled for a month, please note as "No Meeting."

Example:

Month	Meeting Day and Date	Time	Month	Meeting Day and Date	Time
February 2022	Thursday 2/17/22	6:30 pm	July 2022	No Meeting	

Proposed 2022 Meeting Dates

Month	Meeting Day and Date	Time*
January 2022	Thursday 1/20/2022	4:30 pm
February 2022	Thursday 2/17/2022	4:30 pm
March 2022	Thursday 3/17/2022	4:30 pm
April 2022	Thursday 4/21/2022	4:30 pm
May 2022	Thursday 5/19/2022	4:30 pm
June 2022	Thursday 6/16/2022	4:30 pm

* Per this Commission's approval, starting time will move to 6:30pm in the event in-person meetings resume.

commission@cityofberkeley.info City Clerk Department

SSBPPE Subcommittee Roster

Subcommittee	Subcommittee Description	Members
Media	Give feedback on media materials	Joy Moore
	that the Public Health Division	
	disseminates to the public, prepare	
	talking points for the media.	
Prevention Strategies	Review and revise requests for	Pat Crawford
and Outcomes	proposals, increase knowledge of	Bobbie Rose
	the community, and evaluation.	Joy Moore
		Kenneth Hecht
Sugary Drinks Policy	Recommend policies for the City	Pat Crawford
	Council.	Holly Scheider
		Xavier Morales
		Michael Rodriguez

SSBPPE Commission TEMPLATE: FY23 (July 1, 2022 through June 30, 2023) WORK PLAN & TIMELINE

For SSBPPE Commission review on 9/15/2022

Please use this template for all the Subcommittee work plan recommendations.

Act	livity	Responsible												
	livity	Contact	July 2022	Aug NO Mtg.	Sept 2022	Oct. 2022	Nov 2022	Dec NO Mtg.	Jan 2023	Feb 2023	Mar 2023	Apr 2023	May 2023	Jun 2023
1.	Liaise with Community Health Commission regarding SSB Policy	Policy					х		x	x	x	x	X	х
2.	Support implementation and education of the City of Berkeley procurement policy	Policy sub- committee	X		х	X	x		x	x	×	×	X	x
3.	Support implementation and expansion of Healthy Checkout Policy	Policy Sub- committee	X		Х	X	Х		x	X	x	×	X	X
4.	Support publicizing and educating the Berkeley community and UC staff and students about the SSB current policies	Policy	X		х	X	X		X	X	x	X	X	X
5.	Present policy evaluations and research relevant to the work of the SSBPPE	Policy			Х	X	х			x	x	×		
6.	Work with Media committee and grantees to publicize the policy efforts and accomplishments of the Measure Tax Ordinance (which sunsets in Dec 2026)													
7.	Research legal strategies to remedy and mitigate damages of ssb marketing and consumption	Policy					Х		x	X	X	x		

SSBPPE Commission TEMPLATE: FY23 (July 1, 2022 through June 30, 2023) WORK PLAN & TIMELINE For SSBPPE Commission review on 9/15/2022

	including expanding default beverage ordinance to apply to all meal packages and promotions									
8.	Partner with UC students and staff efforts to reduce ssb marketing and sales on campus. (such as pouring rights contracts and serving sizes)	Policy (Pat Crawford)				Х	Х	X		
9.	Planning for PSE and Community Organizing interactive workshop	Policy								

Healthy Berkeley Evaluation FY 2018-2022

Presentation to the Sugar-Sweetened Beverage Panel of Experts (SSBPPE) Commission

Public Health Division

And Alameda County Community Assessment, Planning and Evaluation (CAPE) Unit

September 15, 2022







Presentation Overview

- Logic model and funded programs
- Who was served
- Program achievements based on RBA Measures
- Population-level trends
- Evaluation limitations and next steps
- Summary and considerations/recommendations

Revised Healthy Berkeley Logic Model

Outputs (Process)

Strategies to Reduce Consumption Of SSBs And Increase Healthy Behaviors

Enforce SSB Tax

Develop and implement policies, systems and environmental changes

Train community and staff

Deliver health education messages about SSBs

Implement social media campaigns

Provide direct services to community residents: (outreach, special events, skills building, medical, dental)

Outcomes

↓Access to SSBs and Unhealthy Foods

↑ Access to Water and Healthy Foods

↑ Access to health and social programs.

↑ Knowledge motivation and commitment to consume fresh produce and healthy food; reduce SSBs and sugars

Consumption of SSBs and unhealthy foods

Consumption of water and healthy foods
 Confidence to make positive change in community

Healthy behaviors (physical activity, screenings)

Healthier Environments

- Higher SSB Prices
- Fewer SSBs; Healthy Checkout Aisles in stores
- Water stations in buildings and parks
- Safe public places for physical activity
- Healthier options at agencies and events

Impact on Berkeley Population

Population-Level ↓ Reduced SSB Consumption

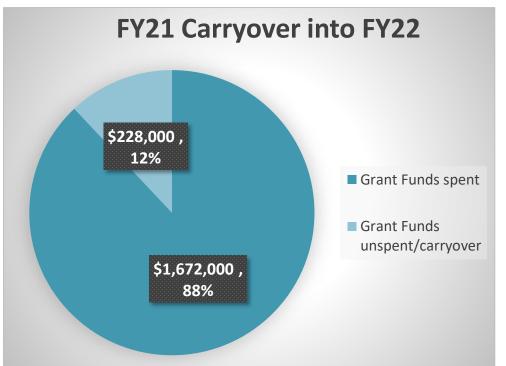
Better Health – Reduced:

- ↓ Obesity
- ↓ Diabetes
- ↓ Oral health problems and tooth decay
- ↓ Hypertension
- ↓ Coronary Heart Disease

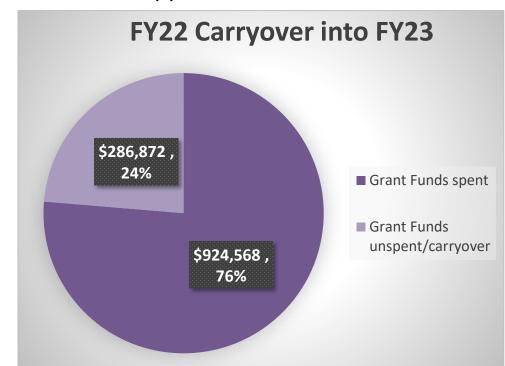
Healthy Berkeley Funded Contractors FY 2016 – 2023								
	Cycle 5		Cycle 4		Cycle 3		Cycle 2	Cycle 1
Contractor	FY 2023	FY 2022	FY 2021	FY 2020	FY 2019	FY 2018	FY2017	FY 2016
BUSD	\$475,726	\$475,726	\$ 950,000	\$ 950,000	\$ 625,000	\$ 625,000	\$ 637,500	\$ 250,000
18 Reasons	\$29,750	\$29,750						
Bay Area Community Resources	\$58,000	\$58,000	\$ 67,940	\$ 67,940				
Berkeley Youth Alternatives	\$38,800	\$38,800	\$ 48,500	\$ 48,500			\$ 125,000	
Community Health Education Institute	\$27,724	\$27,724	\$ 34,664	\$ 34,664				
Ecology Center	\$121,125	\$121,125	\$ 142,500	\$ 142,500	\$ 135,959	\$ 135,959	\$ 115,266	
Fresh Approach	\$18,800	\$18,800	\$ 16,396	\$ 16,396				
Healthy Black Families	\$222,665	\$222,665	\$ 295,000	\$ 295,000	\$ 255,000	\$ 255,000	\$ 245,874	
Lifelong Medical Care	\$118,575	\$118,575	\$ 135,000	\$ 135,000	\$ 91,504	\$ 91,504	\$ 125,000	
Multicultural Institute	\$15,000	\$15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000		
Spiral Gardens			\$ 40,000	\$ 40,000				
YMCA of the East Bay	\$85,275	\$85,275	\$ 155,000	\$ 155,000	\$ 140,037	\$ 140,037	\$ 151,360	
Total	\$1,211,440	\$1,211,440	\$1,900,000	\$1,900,000	\$1,262,500	\$1,262,500	\$1,400,000	\$ 250,000

Agency Carryover Funds at Year-End: FY21 and FY22

- Represents unspent funds of Healthy Berkeley-funded agencies at the end of FYs 21 and 22
- Contractors were permitted to carryover into the next FY to support their HB activities



- TOTAL FY21 FUNDS = \$1,900,000
- 11 agencies (including BUSD), 12 programs
- Carryover represented from 4 of 12 programs



- TOTAL FY22 FUNDS = \$1,211,440
- 11 agencies (including BUSD), 12 programs
- Carryover represented from 7 of 12 programs

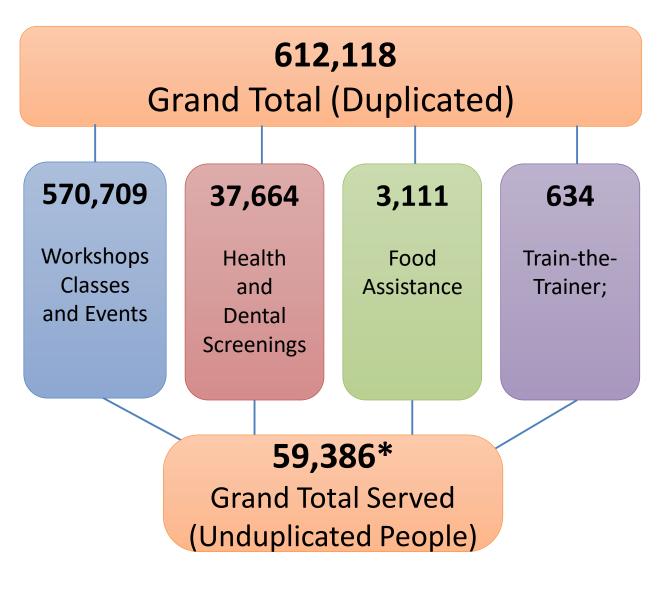
Program Performance Measures

In the following slides, please note:

- Data Sources: RBA Measures reported by contractors and focus groups with contractors, their staff and participants
- Most RBA measures were self-reported by participants otherwise will be noted
- An asterisk means data is missing from some contractors
- Within an RBA measure, some people may be duplicated
- Sharp drop in unduplicated numbers served in FY '20 due to pandemic

People Served 2018-2022

Outputs



31,189	25,257
Workshops, Classes, Events Held	Hours of Training

2,445

Agencies, Stores and Communities Collaborating on Policy Change

16	77,890 **	9,736 **		
Refillable	Plastic	Gallons of		
Hydration	Water	Water		
Stations	Bottles Saved	Consumed		
(indoor &	from indoor	From		
outdoor)	stations	indoor		
		stations		

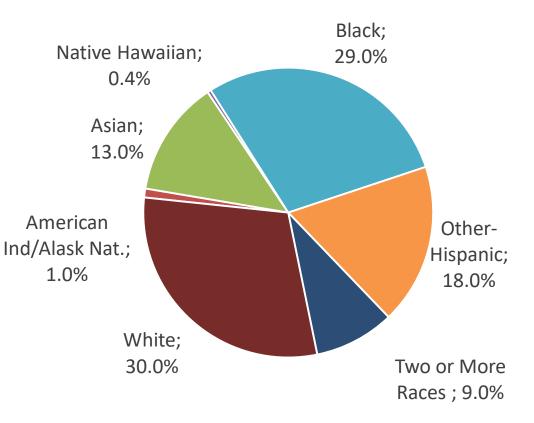
Media Reach 2018-2022

	Тс	230,589 Total Media Reach				
2022	2021	2020	2019	2018		
1,237	11,009	193,486	12,194	12,663		
Social Media Subscribers	Social Media Impressions	Social Media Impressions	Social Media Impressions	Train-the-		
Web Page Views	Newsletters	Newsletters		Trainer;		
Newsletters						

Participant Demographics (Unduplicated)

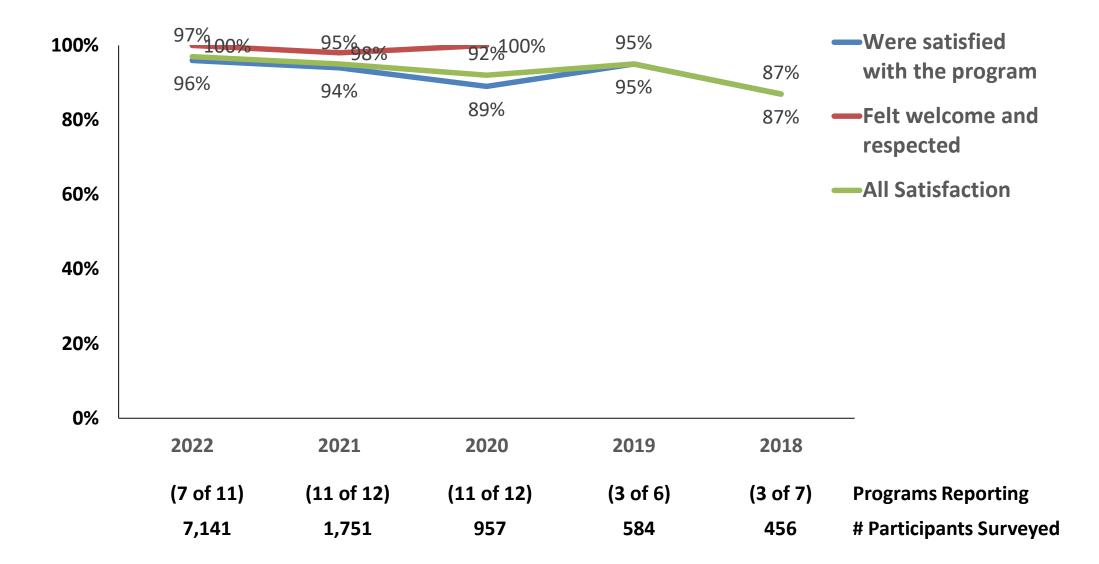
- 2021 is last full year of demographic data available (9 of 13 programs reported)
- Largest groups served were Black and White
- % of Hispanic participants (18%) is lower than their representation in the West Berkeley population (23%)
- 28% of unduplicated served were age 60+
- Results may be due to programs not reporting their demographic data.
 - Reporting improving since 2018

2021 Participant Race/Ethnicity

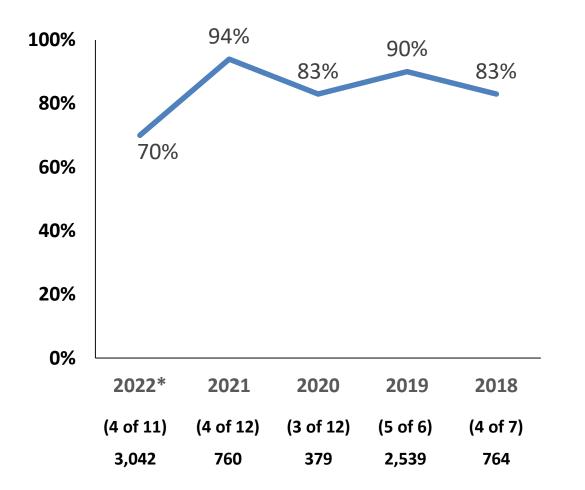


N=5,876 Who disclosed R/E N=1,275 Declined to State N= 632 Missing N=7,783 Unduplicated Participants

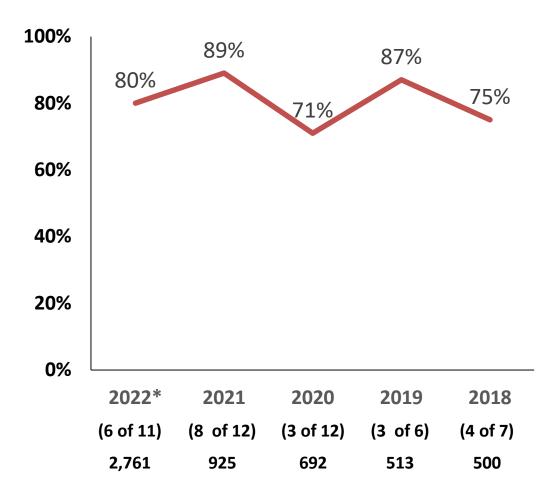
Participant Satisfaction with HB Programs 2018-2022 (program goals range from 40 to 97%)

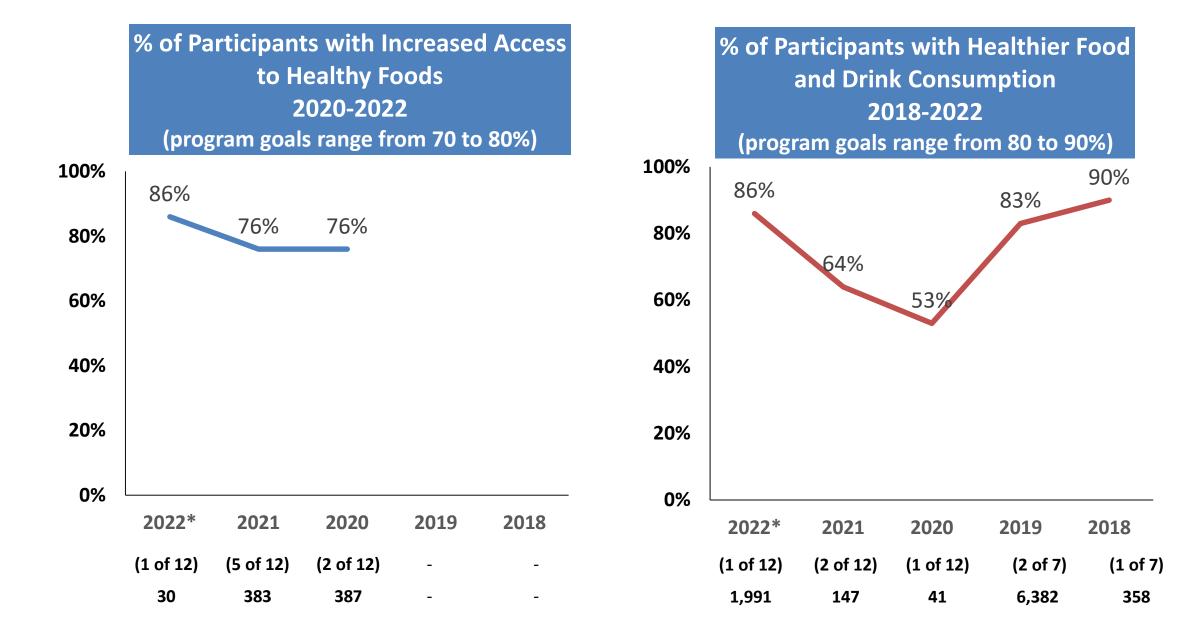


% of Participants Who Increased Knowledge of SSBs and Healthy Eating 2018-2022 (program goals range from 60 to 82%)

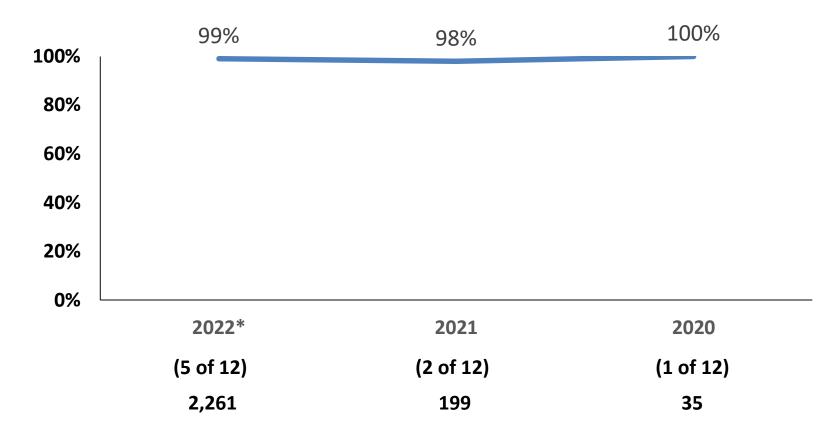


% of Participants Who Increased Motivation to Consume Healthy Food and Drink 2018-2022 (program goals range from 25 to 70%)

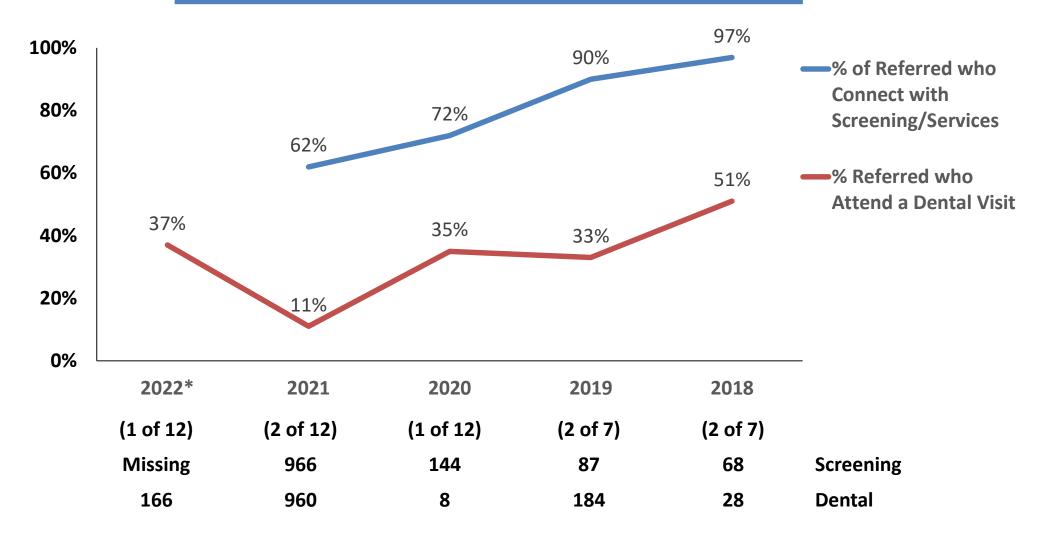


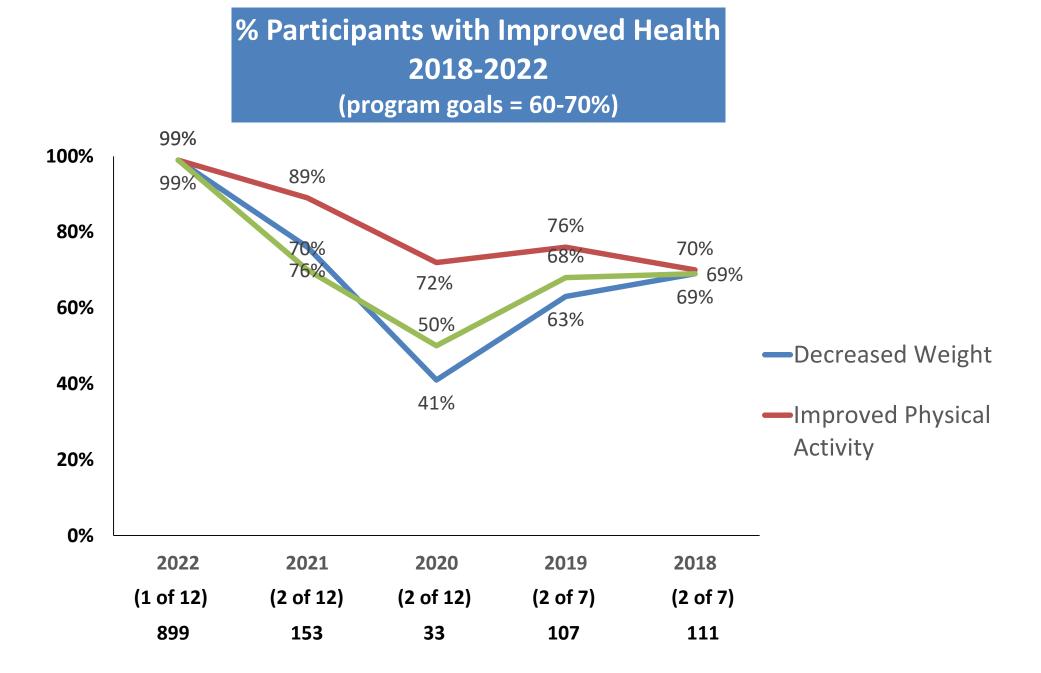


% Participants Who Increased Confidence to Make Positive Changes in Their Communities 2020-2022 (program goals range from 40 to 95%)



% Participants with Improved Access to Care 2018-2022 (program goal for primary care = 70%; dental care = 25%





Progress on Policy Changes

- Added to Performance Indicators in 2020 by 2 programs
- City Policy Change: Healthy Checkout Aisle
 - Met goals for support from community residents, organizations and merchants
 - Policy passed in 2020, implemented in Jan 2021
 - Began monitoring merchant compliance (15% in 2021)
- Change in Merchant Knowledge and Support
 - Support policy to limit shelf space for SSBs
 - Intention to offer more healthy snacks at stores (from 33% in 2020 to 86% in 2022)
 - Better understanding of current Berkeley policies (study with UCB, 91%)
 - Taking down SSB ads (71% in 2022)
- Change in Contractor Practices
 - Pledge not to serve SSBs at events

Qualitative Data Findings: Contractor Perspectives

• Successes

 Trained residents educate family, friends and community around SSBs, healthy eating and policy change

- Participants demonstrate increased knowledge and skills in nutrition, reading food labels, SSB industry etc.
- Contractors using HB funding to secure matching funds
- Challenges
 - \odot Less one-on-one contact with residents due to pandemic
 - Declining participation in some programs due to "Zoom Fatigue"
 - \odot Reduced Measure D funds
 - \odot Burden of reporting data every quarter

Qualitative Data Findings: Participant/Staff Perspectives

• Benefits of Programs for Participants

 \odot Adopting healthier habits

- More water, fewer SSBs
- More fruits and vegetables, less sugar
- Bringing messages and modeling behaviors for family, friends and community
- Challenges
 - \odot Many participants want to get back to in-person events
 - Some people had opposite problem of getting to events, preferred
 Zoom

Update on Population-Level Data on SSB-Related Diseases

- Data Being Tracked by Alameda County:
 - ED Visits, Hospitalizations, Mortality, Years of Life Lost
 - for Diabetes, Hypertension, Ischemic Heart Disease, Non-Traumatic Dental Conditions and Obesity
- To Keep in Mind:
 - Population-level data shows broad trends
 - Hard to attribute directly to HB programs
 - Data is not available by race/ethnicity due to changes in definitions and small numbers
 - Time frame for seeing change in research is decades
 - Can schedule another presentation with the SSBPPE on population-level data

Summary of Findings

- Participant satisfaction rates were generally high
- Overall, programs met their RBA targets
- Some population-level trends seem better for Berkeley than Alameda County as a whole, but cannot correlate with HB program
- Staff and participant focus group findings:
 - Corroborated RBA findings that participants are increasing knowledge and motivation, developing healthier habits, gaining access to healthy food, health and dental care
 - Highlighted development of community leaders to spread messages and model healthy behaviors
 - Acknowledged pandemic challenges and hope to get back to in-person programs

Evaluation Limitations and Next Steps

- Evaluation Capacity/Resources
 - No resident street (intercept) survey since 2017
 - California Health Interview Survey Berkeley oversample not done since 2014
 - Limited number of focus groups and participant interviews
- Research Design/Interpretation
 - Cross-sectional snapshots in time
 - Cannot do random sampling
 - Other factors besides HB may be affecting change in attitudes, behavior and chronic disease
 - Hard to isolate any one contracted program or intervention
- Evaluation Next Steps
 - Focus groups with additional HB contractors over the next 6 months
 - Report draft for SSBPPE completed by mid-October

Future Considerations

Recommendations from focus groups

- Continue coordination between HB contractors to provide "mutual aid"
- Ask community what programs they would like to have funded
- Fund collaboration between contractors to leverage resources
- Outreach to include more low-income, seniors, unhoused
- Tap strengths of trained community advocates to spread healthy messages
- Provide incentives for participation

For next HB RFP

- Identify a minimum set of key performance measures as a reporting requirement for all funded contractors
- Include additional points for proposals that incorporate partnerships and collaboration to leverage resources